

***Fundamental Basis for Determining
Value and Direction
in the Electric Energy Industry***

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Overview: Presentation of the “What and Why”
not the “How” accomplished in the industry.

- The “How” - Many options that include industry control, participation by aggregators and direct automatic response by customers.
- Many **hurdles and obstacles** to address concerns of constituents from where we are today to full market maturity
- Presentation aligned w/ metric that provides objective of “**value**” maximization for both customers and suppliers based upon open, transparent market perspective.

Customer prices not consistent w/ economic value considerations

- Customer prices (tariffs) based upon utility revenue requirement costs
 - Utility costs based upon **historical** investment, not marginal
 - Costs recovery **not** specific to “**real time**” conditions, out of period recovery
- Utility **planning** based upon ‘**marginal costs**’, often referred to as “avoided costs”
 - Historically **ignored customer options** of consumption preferences, timing and marginal cost
 - **Generally ignore** detailed **granularity** or volatility corresponding to real time conditions

What Has Changed?

Acknowledgment of Customer Options and Preferences Essential

- Technology allows **communication of real time price incentives**
- **Customer options** of consumption expanded (appliances, DERs)
- Variable generation (renewables; wind and solar) create **volatile swings in marginal costs and prices**

Industry Approaches Market Fundamentals of Supply/Demand and “Market Clearing Prices”

- Clearing price (**supply/demand equilibrium**) establishes both **marginal avoided cost** and customer **preference of consumption to price**
- **Near-term**, signal attracting additional **supply where price > variable costs**, hence provides contribution to fixed costs.
- **Long-term**, anticipated **prices attract investments** when revenues are sufficient to recover all fixed investment and variable costs specific to anticipated operations. Inclusive of the variability of market prices.

Market “Dynamics”

- Changes in levels of Supply or Demand alter the equilibrium price.
- Early recognition of appropriate metrics for the determination of “value” is essential to avoid adoption of uneconomic alternatives that take value and opportunity away from preferred alternatives – customer pays the price.